

Dear Mr. Ramachandran,

We received your letter dated August 15, 2018.

As you know, Texas Roadhouse does not raise, feed, treat or transport animals. The beef we purchase accounts for less than 1% in the U.S. and far less globally.

As you acknowledged, Texas Roadhouse has adopted an antibiotics policy that follows the Food and Drug Administration's regulations.

Currently, we do not have a timeline for the WHO guidelines, as we understand that these guidelines are not in alignment with U.S. policy and several groups have challenged the science behind the guidelines. In addition, some groups have even alleged the WHO guidelines would deny treatment to animals that are in need.

This is something that our suppliers are aware of and are watching closely, but Texas Roadhouse does not adopt policies or guidelines on behalf of suppliers.

As you mentioned, we have created a sustainability program that we are proud of. While we are in the early stages of this program, we are focusing on the things that we can control, for example recycling, waste reduction, benefits for our employees, and continuing to focus on what we call Legendary Food, Legendary Service.

Sincerely,

Travis Doster